Basic Industry Information

- The Philippine IT-BPM Roadmap 2022 is all about accelerating the growth of the PH IT-BPM industry — strengthening domain expertise and capabilities in the emerging sectors, leveraging advancements in technology and ensuring the Filipino talent is future ready.

- With rapid innovations in the areas of digital transformation, artificial intelligence, big data and analytics and evolving delivery models, it is imperative that the Philippines evolves with the changing demands to remain competitive.

- Roadmap 2022 provides the blueprint of the potential to fuel growth in the next six years and beyond. It outlines multiple paths, each having its advantages and disadvantages.

- First path: Mature locations such as India move from a cost plus labor arbitrage model to focusing on generating higher revenue and profitability per employee. This necessitates a shift in strategy from the Philippines to move towards accelerated adoption of technology platforms and an increased focus on vertical specialization.

- The other growth path, which is taken by China and other emerging countries, concentrates on ramping up volumes in order to increase global market share and gain credibility as quality suppliers of IT-BPM outsourcing services.

- The Philippines started two decades ago as an alternative IT-BPM destination to India and has since become the number one destination for voice-related services. The country is rapidly growing its capability to offer non-voice BPM and IT services to an increasingly broader set of clients worldwide, expanding its horizontal BPM services in areas such as finance and accounting, as well as vertical-focused solutions such as healthcare information services.

- The country also has a strong affinity to the North American market and is consistently preferred by major buyers due to its cultural and historical links, English proficiency skills, and friendly and hospitable manpower.

- Countries are increasingly eyeing a larger slice of the lucrative IT-BPM sourcing sector taking into consideration potential for investment inflow and employment opportunities.

Frost and Sullivan categorized the destinations into three groups: Leaders, Alternatives, and Emerging or Developing players.

Product/Services

Most of the Philippine IT-BPM sector’s growth will be driven by high-value services as the country moves up the value chain in the next six years. Some of these high-value services include:

<table>
<thead>
<tr>
<th>Contact Center and BPO subsector</th>
<th>Information Technology (IT) Services subsector</th>
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<tbody>
<tr>
<td>Engineering Services Outsourcing (ESO)</td>
<td>Application Development Management (ADM)</td>
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<tr>
<td>Data Analytics</td>
<td>System Integration</td>
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<td>Performance Management</td>
<td>Automation Enablement</td>
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<td>Legal Process Outsourcing (LPO)</td>
<td>IoT-Enablement languages</td>
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<tr>
<td>Health Information Management (HIM) subsector</td>
<td>Animation and Game Development subsector</td>
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<tr>
<td>Preventive Health</td>
<td>3D animation</td>
</tr>
<tr>
<td>Remote Healthcare Management</td>
<td>Augmented &amp; Virtual Reality (AR/VR)</td>
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<tr>
<td>Provider Services</td>
<td>Gamification</td>
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<tr>
<td>Global In-house Center (GIC) subsector</td>
<td>Industry specific services for Telecom, Healthcare, Insurance and Pharmaceutical</td>
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Major Players
- Predominantly a multinational service providers’ playing field, the Philippines has seen a significant increase in establishments and expansion by Indian-heritage service providers and Global In-house Centers (GICs) during the last roadmap period.

Industry Associations
1. Information Technology and Business Process Association of the Philippines (IBPAP) www.ibpap.org
   a. Animation Council of the Philippines Inc. (ACPI) www.animationcouncil.org
   b. Game Developers Association of the Philippines (GDAP) www.gamedevelopers.org
   c. Global In-House Center Council Philippines (GICC) www.giccphilippines.com
   d. Healthcare Information Management Association of the Philippines (HIMAP) www.himap.com
   e. Philippine Software Industry Association (PSIA) www.psia.org.ph

Industry Performance
- The sector has grown rapidly over the last roadmap period (2010–2016), increasing revenue at a compound annual growth rate (CAGR) of ~17% from US$ 8.9 billion in 2010 to an estimated US$ 22.9 billion in 2016.

   ![Revenue Growing at CAGR ~ 17.1%](chart)

- In terms of manpower, the sector added an average of >100,000 jobs every year, growing at a CAGR of 13.8%, from 527,000 FTEs in 2010 to an estimated 1,150,000 FTEs in 2016.

   ![Adding > 100,000 jobs per annum (on average)](chart)

Significant socio-economic contributions
- >9% contribution to GDP (including indirect and induced multiplier impact)
- Strong linkages to other economic sectors (retail, F&B, banking, real estate — commercial and residential, transportation)
- Created 3.2 additional jobs (indirect + induced) for every direct FTE employed
- Facilitated inclusive growth through job creation outside NCR (~28% of total) and SME formation
- Significant income multiplier — creating 54 cents of wealth for every $ revenue
- Between 2016 and 2022, despite an adverse impact on low skilled IT-BPM jobs, there is a potential upside of >654k net new jobs to be created

Current Top 10 IT – BPM Companies in the Philippines
1. Accenture Inc. (P28.104 billion in revenues)
2. Convergys Philippines Services Corp. (P17.281 billion)
3. JPMorgan Chase Bank N.A-Philippine Global Service Center (P10.805 billion);
4. 24/7 Customer Philippines Inc. (P7.711 billion)
5. Telephilippines Inc. (P7.241 billion)
6. TeleTech Offshore Investments B.V. (P6.978 billion)
7. Sutherland Global Services Philippines Inc. (P6.805 billion)
8. Stream International Global Services Philippines Inc. (P6.738 billion)
9. Sitel Philippines Corp. (P6.364 billion)
10. Deutsche Knowledge Services Pte. Ltd. (P5.754 billion)

Revenues for the Year 2015

Vision, Goals, Target and Milestones
- Faster employment growth outside NCR — 11% CAGR outside NCR vs. 7% in NCR — 500 thousand jobs outside the NCR.
- Diversify services portfolio — 42% from non-voice services in 2022 from 34% in 2016
- Move up the value chain — 73% mid-high skilled jobs in 2022 increasing from 53% in 2016
- Hire more post-graduates 16% in 2022 from 7% in 2016, for ITO contribute significantly to job creation 1 in 7 new jobs* from 2016 to 2022.

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1 Frost and Sullivan economic impact analysis basis on IO tables
2 Source: http://www.outsourceditphilippines.com/blog/top-10-biggest-bpo-companies-in-the-philippines/

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As of September 2018
IT-BPM

**TARGETS:**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2022</th>
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<tbody>
<tr>
<td>• US$ 22.9 billion revenue</td>
<td>• US$ 38.9 billion revenue</td>
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<tr>
<td>• 12.7% share of Global IT-BPM sourcing</td>
<td>• 15.5% share of Global IT-BPM sourcing</td>
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<tr>
<td>• 1.15 million FTEs</td>
<td>• 1.80 million FTEs</td>
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<tr>
<td>• 53% workforce in mid-high skilled</td>
<td>• 73% workforce in mid-high skilled</td>
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<tr>
<td>• US$ 19,100 revenue / FTE</td>
<td>• US$ 21,600 revenue / FTE</td>
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- In terms of jobs created annually, Roadmap 2022 projects that IT-BPM companies are expected to create over 100,000 jobs annually until 2022.
- Relatively slower growth in FTE largely attributed to more technology-enabled high-value jobs, vis-à-vis revenues (7.8% vs. 9.2%) indicates higher revenue per FTE - a sign of moving up the value chain.

- Slower growth in employment is seen as a sign of a maturing sector and the anticipated impact of technology. Nevertheless, the Philippines is still projected to outperform the global IT-BPM sector and as a result will increase its share of the global IT-BPM outsourcing sector from 12.7% in 2016 to 15.5% by 2022.
- Roadmap 2022 projects CAGR of 9.2% from 2016 to 2022 reaching US$ 38.9 billion by 2022. This is considerably lower than past CAGR of 17% between 2010 and 2016.

- Although CAGR is considerably compared to Roadmap 2016 accomplishment, the Philippines is still projected to outperform the global IT-BPM sector with revenue growth at 5.6% (from 2016 to 2022) and as a result will increase its share of the global IT-BPM outsourcing sector from 12.7% in 2016 to 15.5% by 2022.

**Markets Served**

- The USA remains the top export market for the local IT-BPM services. Meanwhile, the share of Australia and New Zealand as an export destination is increasing rivaling Europe. Japan makes up the remainder of export market.
- Today, almost one-sixth of the global IT-BPM sector is outsourced, with the sector expanding by more than five times in the past decade. In 2015, the sector generated US$166 billion in revenue globally and is forecast to increase to US$250 billion by 2022.
Of the global IT-BPM sourcing market for 2015, IT Services global sourcing accounted for nearly 60%, while 40% came from BPM global sourcing services.

Philippine Advantage

A comparison of salaries of IT services and BPO sectors are shown comparing team lead roles (IT and Customer service) in US dollars.

Supply of Graduates and Human Resources

The country produces almost half a million college degree graduates every year, of which, 66.6% have courses suitable for the IT-BPM sector. The Philippines ranks among top countries in terms of annual graduates.

Government Support

Incentives

- Generous tax incentives for IT-BPM-related investments, including income tax holidays, have also given the Philippines an edge. The Board of Investments (BOI) provides tax breaks and other incentives for registered entities engaged in activities identified in the Investment Priorities Plan (IPP).

- The Philippine Economic Zone Authority (PEZA) entitles registered companies to a holiday from income tax and local taxes for three or eight years. After that, they are subject to 5% tax on gross income (sales less direct costs) in lieu of all local and national taxes. To avail of the tax breaks and incentives offered by PEZA, an enterprise must locate in one of the PEZA IT parks, buildings and technology hubs.